## Sale of non-core assets in 2021

OAO IDGC of Urals Non-Core Asset Sale Blueprint<sup>100</sup> stipulates principal approaches, philosophy and mechanism of the identification and sale of OAO IDGC of Urals' non-core assets, sets criteria for counting OAO IDGC of Urals' assets as non-core assets, management of the non-core asset register, approaches to assessment of non-core assets, principal provisions on non-core asset sale and reporting on the register progress.

Asset	Book value, RUB thousand	Real sales value, RUB thousand	Spread, RUB thousand	Spread factors
Facilities in Selo Alabuga	224.45	62.5		The sales value was defined as a result of the auction
Facilities of Energetik recreation center (Koptyaki)	63,708.03	44,522.25	-19,185.78	The sales value was defined as a result of the public offering sale
Sewage facility (Irbit)	68.71	0.00	-68.71	The property was transferred to municipal ownership at no cost.
Facilities in Selo Kundravy	12.97	144.20	131.23	The sales value was defined as a result of the auction
A room in a dormitory (Perm)	33.00	1,010.50	977.50	The sales value was defined as a result of the auction
Total	64,047.16	45,739.45	-18,307.71	

## References

- 1. Approved by the Government Decree dated 09.06.2020 No. 1523-r.
- 2. Approved by the Government Decree dated 03.04.2013 No. 511-r.
- 3. Clause 15.1 (item 51), Article 15 of the Charter.
- 4. Board of Directors Minutes dated 16.09.2020 No. 373.
- 5. Ministry of Economic Development Decree dated 15.10.2019 No. 659.
- 6. Executive Board Minutes dated 26.11.2021 No. 272.
- 7. Investigation act dated 28.06.2021.
- 8. OAO IDGC of Urals' Decree dated 26.05.2021 No. 48.
- 9. Act N-1 No. 1 dated 29.07.2021.
- 10. Investigation act dated 24.06.2021.
- 11. OAO IDGC of Urals' Decree dated 31.05.2021 No. 50.
- 12. Act N-1 No. 1 and No. 2 dated 26.03.2021.
- 13. Act (form 4) dated 26.03.2021.
- 14. Act N-1 No. 1 and No. 2 dated 04.08.2021.
- 15. Act (form 4) dated 04.08.2021.
- 16. Decree dated 11.01.2021 No. 1.
- 17. Government Decree dated 17.10.2009 No. 823 on schemes and programs related to perspective development of the energy sector.
- 18. Perm Governor Decree dated 30.04.2021 No. 56.
- 19. Sverdlovsk Governor Decree dated 30.04.2021 No. 252-UG.
- 20. Chelyabinsk Governor Decree dated 30.04.2021 No. 459-r.
- 21. Decree of the Ministry of Tariffs and Energy Power Sector of the Perm region dated 30.12.2020 No. 50-e (revised by Decree of the Ministry of Tariffs and Energy Power Sector of the Perm region dated 21.04.2021 No. 3-e and dated 21.06.2021 No. 6-e).
- 22. Decree of REK of the Sverdlovsk region dated 30.12.2020 No. 276-PK.

- 23. Decree of the Ministry of Tariffs and Energy Power Sector of the Chelyabinsk region dated 29.12.2020 No. 69/8.
- 24. Russian Federal Antimonopoly Service Decree dated 29.12.2020 No. 1296/20 on approval of the decision of the Ministry of Tariffs and Energy Power Sector of the Perm region on setting of unified (pie) transmission tariffs in the Perm region at levels above maximum level of transmission tariffs for 2021 approved by the Federal Antimonopoly Service.
- 25. Russian Federal Antimonopoly Service Decree dated 29 August 2017 No. 1135/17.
- 26. Decree of the Ministry of Tariffs and Energy Power Sector of the Perm region dated 29.12.2020 No. 171-TP on setting of 2021 connection fees for regional grid operators of the Perm region.
- 27. Decree of REK of the Sverdlovsk region dated 23.12.2020 No. 251-PK on setting of 2021 standardized rates, maximum capacity unit rates and connection fee formulas for RGOs of the Sverdlovsk region.
- 28. Decree of the Ministry of Tariffs and Energy Power Sector of the Chelyabinsk region dated 28.12.2020 No. 68/64 on setting of 2021 connection fees for regional grid operators.
- 29. Ministry of Energy Decree dated 23.12.2020 No. 20@.
- 30. Federal Law dated 27.12.2018 No. 522-FZ.
- 31. Board of Directors Minutes No. 407 dated 03.09.2021.
- 32. Board of Directors Minutes dated 02.07.2021 No. 401.
- 33. License 066 No. 00565 dated 12.01.2017.
- 34. Regulation on production environmental control PL MRSK-DPBiPK-29.
- 35. Board of Directors Minutes No. 407 dated 03.09.2021.
- 36. Federal Law dated 23.11.2009 No. 261-FZ on energy-saving and enhancement of energy efficiency and introduction of amendments to a number of legislative acts of the Russian Federation.
- 37. ISO 9001 Quality Management System.
- 38. ISO 14001 Environment Management System.

- 39. ISO 50001 Energy Management System.
- 40. ISO 45001 Occupational Health and Safety Management System.
- 41. GOST R 56273.1-2014/CEN/TS 16555-1:2013.
- 42. Adopted by the OAO IDGC of Urals' Board of Directors on 26 December 2018 (Minutes No. 288).
- 43. Art. 13.3 of Federal Law dated 25.12.2008 No. 273-FZ on combating corruption.
- 44. Art. 19.28 of the Administrative Offence Code.
- 45. President Edict dated 22.11.2012 No. 1567.
- 46. Adopted by the PAO Rosseti's Board of Directors (Minutes dated 26.12.2019 No. 388).
- 47. Government Decree dated 29.05.2017 No. 1094-r.
- 48. Adopted by the Bank of Russia's Board of Directors on 21.03.2014 and recommended for application by Bank of Russia's mem dated 10.04.2014 No. 06-52/2463.
- 49. M MRSK-DVA-03-2019 "Evaluation of Corporate Governance practices in OAO IDGC of Urals".
- 50. Clause 10.2, Article 10 of the Charter.
- 51. Clause 15.1, Article 15 of the Charter.
- 52. Minutes of the Personnel and Remunerations Committee dated 29.10.2021 No. 104.
- 53. Board of Directors Minutes dated 12.11.2021 No. 410.
- 54. Board of Directors Minutes dated 27.08.2021 No. 405.
- 55. Clause 16.1, Article 16 of the Charter.
- 56. AGM Minutes No. 17 dated 03.06.2021.
- 57. Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes No. 189 dated 14.03.2016), incl. revisions of the Regulations (adopted by the Board of Directors, Minutes No. 208 dated 21.10.2016).
- Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes dated 30.11.2009 No. 62, revised on 19.02.2016.
- 59. Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes No. 149 dated 28.07.2014.
- 60. Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes dated 30.11.2009 No. 62, revised on 19.02.2016.
- 61. Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes No. 315 dated 23.07.2019.
- Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes dated 30.11.2009 No. 62, revised on 19.02.2016.
- 63. Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes No. 239 dated 29.07.2017.
- 64. Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes dated 30.11.2009 No. 62, revised on 19.02.2016.
- 65. Adopted by Government Decree dated 28.10.2009 No. 846.
- 66. Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes No. 348 dated 24.03.2020.

- Adopted by the resolution of the OAO IDGC of Urals' Board of Directors, Minutes No. 72 dated 03.08.2010, revised on 19.02.2016.
- Adopted by the resolution of the OAO IDGC of Urals' Board of Directors on 28.09.2016 (Minutes No. 207 dated 30.09.2016).
- 69. Clause 2, Article 70 of the Federal Joint-Stock Companies' Law.
- 70. Clause 23.3 of the Charter.
- 71. Board of Directors' Minutes No. 403 dated 28.07.2021.
- 72. Board of Directors' resolution dated 14.03.2016 (Minutes No. 189).
- 73. IDGC of Urals' Decree dated 18.06.2021 No. 271.
- 74. Board of Directors' Minutes dated 31.05.2021 No. 398.
- 75. IDGC of Urals' Decree dated 30.07.2021 No. 356.
- 76. Decree dated 29.12.2021 No. 584.
- 77. IDGC of Urals' Decree dated 18.06.2021 No. 271.
- Guidelines RK MRSK-OVKiUR-05-2021 "Preparation of a report on roll-out, functioning and efficiency of the IC&RM systems".
- 79. Regulations RG MRSK-OVKiUR-06-2021 "Arrangement of IC&RM Section's activities".
- 80. Board of Directors' resolution dated 13.03.2021 (Minutes No. 391).
- Adopted by the Company's Decree dated 13.04.2020 No. 193, revised by Decree dated 22.05.2020 No. 243.
- 82. IDGC of Urals' Decree dated 31.03.2021 No. 144.
- Regulations PR MRSK-0VKiUR-04-2021 "Determination of the risk appetite of 0A0 IDGC of Urals" (enforced by Decree dated 16.11.2021 No. 497).
- Adopted by the Board of Directors, Minutes dated 02.12.2019 No. 329, revisions adopted by the Board of Directors on 10.11.2021 (Minutes dated 12.11.2021 No. 410).
- 85. Board of Directors' resolution dated 28.12.2018 (Minutes No. 290).
- 86. Board of Directors' resolution dated 02.12.2016 (Minutes No. 210).
- Adopted by the Board of Directors on 31.03.2020 (Minutes dated 31.03.2020 No. 349), revisions adopted by the Board of Directors on 29.01.2021 (Minutes dated 01.02.2021 No. 386).
- 88. Clause 24.1 of the Charter.
- 89. Clause 24.3 of the Charter.
- 90. AGM Minutes dated 29.05.2020 No. 16.
- 91. dated 17 July 2020 (Minutes dated 11.12.2020 No. 2).
- 92. Article 27 of the Federal Bankruptcy Law.
- 93. Minutes of the Board of Internal Auditors dated 19.04.2021 No. 3.
- 94. Adopted by the General Meeting (Minutes dated 31.05.2018 No. 12).

- 95. Minutes No. 6/416r dated 26.03.2021.
- 96. Adopted by the Board of Directors on 03 December 2021 (Minutes No. 411).
- 97. Government Decree dated 29.05.2017 No. 1094-r.
- 98. AGM Minutes No. 13 dated 24.05.2019.
- 99. Recommended by Bank of Russia's memo dated 27.12.2021 No. IN-06-28/102 on disclosure of the CGC compliance report as a part of the annual report.
- 100. Revised Program was adopted by the Board of Directors on 27.01.2022 (Minutes No. 416).

#### Abbreviations and acronyms

#### About the report

0A0 — Open Joint-Stock Company

IDGC — Interregional Distribution Grid Company

RAS — Russian Accounting Statements

# Statement by the Chair of the OAO IDGC of Urals' Executive Board

QoS — quality of service

#### About us

- RUB ruble
- Km kilometer
- GVA giga voltampere
- FY financial year
- kWh kilowatt-hour
- MW megawatt
- IFRS International Financial Reporting Standards

## Macroeconomic and Industry Review, Market share

- GDP gross domestic product
- UES United Energy System
- A0 Joint-Stock Company
- PA0 Public Joint-Stock Company
- GRR gross revenue requirement
- YoY year on year

## **Development Strategy**

KPI — key performance indicators

- F2F face-to-face
- R&D research and development
- SAIDI System Average Interruption Duration Index
- SAIFI System Average Interruption Frequency Index

# Contribution to Achieving the UN Sustainable Development Goals

UN — United Nations

SDG — sustainable development goals

## **Key Performance Indicators**

ROIC — return on invested capital

 $\operatorname{EBITDA}$  — earnings before interest, taxes, depreciation and amortization

GM — General Meeting

# Key risks

- ACS automated control system
- PPE personal protection equipment
- PD production department
- RTA road traffic accident

## **Operational Results**

- HQ headquarters
- RPA relay protection automation
- c.u. conventional units
- 000 Limited Liability Company
- VAT value-added tax
- MKU municipal public institution
- FGBU federal state budgetary institution
- MAU municipal autonomous educational institution
- CAW construction and assembly works

## **Tariff Policy**

- RAB regulatory asset base
- FAS Federal Antimonopoly Service
- UNES united national energy system

FSK UES — Federal Grid Company of United Energy System

- RGO regional grid operators
- IATS information acquisition and transmission system

## Innovations

IEC — International Electrotechnical Commission, international standards and conformity assessment body CT — current transformer VT — voltage transformer PAMS — Production Assets Management System SCADA — supervisory control and data acquisition GIS — geoinformation system **Personnel Management** FEC — fuel and energy complex GOELRO — All-Russia electrification plan **Environment Protection** PCB — polychlorinated biphenyl

- LED light emitting diode
- M&R maintenance and repair